

# RWANDA DEFENCE FORCE



## COMMAND AND STAFF COLLEGE



### NATIONAL SECURITY SYMPOSIUM 'CONTEMPORARY SECURITY CHALLENGES: THE AFRICAN PERSPECTIVE'

7-9 MAY 2014

NYAKINAMA, MUSANZE

# RWANDA DEFENCE FORCE



## COMMAND AND STAFF COLLEGE

### VISION

To become a Centre of Excellence in Military Education and Training that develops Officers with the highest intellectual and Professional standards in command and control of the Defence Forces.

### MISSION

To develop Officers with the highest intellectual and Professional Standards in Command and Control of the Defence Forces, in order to respond effectively to the challenges of the Contemporary Operating Environment.

# Foreword

Office of the Commandant,

RDF Command and Staff College.

1. The purpose of the National Security Symposium is to provide an opportunity to students of Senior Command and Staff Course 02 to interact with practitioners and subject matter experts in a wide range of areas which cover contemporary national, regional and international security issues. It seeks to address security challenges and prospects viewed from a strategic perspective. There is no doubt that these discussions will complement the knowledge acquired by students during this course. They will draw a link between strategic and tactical decisions. It is also my view that this symposium will furnish the postgraduate security studies programme (an additional programme to the student's core military course) with first-hand information on matters of statecraft for its various research undertakings.
2. I would like to also take this opportunity to thank the main speakers, discussants and moderators for honouring our invitation to participate in this symposium and wish you all a fruitful event.
3. Respectfully,



C Karamba  
Brig Gen  
Commandant

## PROGRAMME / SEQUENCE OF EVENTS

**DAY ONE:**      07/05/2014

**0830hrs**            **Participants take their seats in the Central Lecture Hall (CLH), Nyakinama**

**0850hrs**            **Arrival of Invited Guests at the CLH**

**0930-1000**        **Official Opening Ceremony**  
Introductory remarks by the Commandant

Opening remarks by the Guest of Honor, Hon. Minister of Defence, Gen James Kabarebe

**1000-1045**        Tea Break

**1045hrs**            **Session 1: Security and Stability in Great Lakes Region: Challenges and Prospects**

Main Speaker:    Hon. Gen James Kabarebe, MOD

Discussants:     Hon. Jacqueline Muhongayire, MINEAC  
Mr. Omar Khalifan

Moderator:       Brig Gen E Bayingana

**1215hrs**            **Lunch break.**

**1400hrs**            **Session 2: Wars in Africa: Organized violence and conflict management**

Main Speaker:    Gen Patrick Nyamvumba, CDS

Discussant:       Dr. Théogène Bangwanubusa

Moderator:       Col J Rutaremara

**1615hrs**            **End of Day One.**

**DAY TWO: 08/05/2014**

**0800hrs**            **Session 3: Challenges of political reforms in Africa and the ways in which such reforms may enhance domestic and regional Security**

Main Speaker:     Dr. Golooba Mutebi  
Discussant:        Mr. Protais Musoni and Wellars  
Gasamagera  
Moderator:        Brig Gen J Nzabamwita

**1015hrs**            Tea Break.

**1045hrs**            **Session 4: The use and abuse of intelligence: The interface between strategy and intelligence**

Main Speaker:     Lt Gen K Karake  
Discussants:       Mr. Andrew Mwenda and Prof Charles  
Gasarasi  
Moderator:        Col J Rutaremara

**1215hrs**            Lunch Break.

**1400hrs**            **Session 5: Decentralization towards achieving national security objectives**

Main Speaker:     Hon. Min. J Musoni  
Discussant:        Dr. Golooba Mutebi  
Moderator:        Col Dr Z Nsenga

**1615hrs**            **End of Day Two.**

**DAY THREE: 09/05/2014**

- 0800hrs**                    **Session 6: Africa and the influence of international governance institutions**  
Main Speaker:    Prof. Anastase Shyaka.  
Discussants:     Mr. Wellars Gasamangera and Dr Usta Kayitesi.  
Moderator:       Col Dr B Karenzi.
- 1015hrs**                    Tea Break
- 1045hrs**                    **Session 7: Strategic communication in the Global policy and practice arena: Challenges and prospects**  
Main Speaker:    Andrew Mwenda  
Discussant:       Dr. Christophe Kayumba and Dr Aggee Shyaka.  
Moderator:       Mr. Arthur Asiimwe.
- 1215hrs**                    Lunch break
- 1345hrs**                    **Session 8:Rwanda’s international relations: Challenges and Prospects**  
Main Speaker:    Hon. Louise Mushikiwabo, Minister of Foreign Affairs  
Discussants:     Mr. Oscar Kimanuka and Omar Kalfan.  
Moderator:       Col Dr B Karenzi.
- 1530hrs**                    **Closing Ceremony**  
Closing remarks by the Guest of Honor, Hon Gen James Kabarebe, MoD.
- 1600hrs**                    **Reception at the College Gardens.**

## ABRIDGED CURRICULUM VITAE OF THE FACILITATORS



Brig Gen Charles Karamba is the Commandant of Rwanda Defence Force Command and Staff College. His previous assignments include: Commanding officer of 511 Bde, 301 Bde, the Corporate Head of RDF Research and Development, Chairman, Armed Forces Procurement Committee (AFPC), Secretary of the Defence Planning and Procurement Committee (DPPC),

Deputy Chief of Staff, UNMISS, Republic of South Sudan and Defense Attaché to Ethiopia and Eritrea.

Brig Gen Charles Karamba holds a Bachelor of Science degree with honors, Makerere University, Kampala, Uganda; MA in International Affairs, Legon Center for International Affairs (LECIA), University of Ghana; Diploma International Fellows Program US National Defense University/National War College, Master of Science in National Security Strategy from US National Defense University/National War College and Senior Command and Staff Course, Ghana Armed Forces Command and Staff College (GAFCSC)-“psc”.



Hon. Louise Mushikiwabo is the Minister of Foreign Affairs and Cooperation of the Republic of Rwanda. She previously served as the Minister of Information in the Government of Rwanda. She is an author and public relations executive. She co-authored ‘Rwanda Means the Universe’ (St. Martin’s Press, 2006)—an intergenerational socio-historical memoir; and she has contributed many articles to newspapers and on-line magazines.

She has given numerous televisions and radio talks on Rwandan issues, and collaborated on many award-winning documentary films. She is also the recipient of the 2004 Outstanding Humanitarian Award from American University’s School of International Studies. She holds Languages and Interpretation degrees from the University of Delaware, USA. She lived in the United States for 22 years, then briefly in Tunisia while working with African Development Bank before joining the Rwandan Cabinet in 2008.



General James Kabarebe is the Minister of Defence of the Republic of Rwanda. He previously served as Chief of Defence Staff (2002-2010); Chief of Staff of the Rwanda Patriotic Army-RPA (2001-2002) before it was restructured to become Rwanda Defence Force; Deputy Chief of Staff of the Rwanda Patriotic Army (1998-2001); Chief of Plans, Operations and Training of the RPA (1997-1998). Commander of the Republican Guard Brigade (1994-1997).

He was appointed as the forward Operations Commander during the 1996/97 Campaign in the former Zaire (Now the Democratic Republic of Congo). At the end of the Congo Campaign in 1997, he was appointed by the Government of the Democratic Republic of Congo as “Chef d’Etat Major Général” from 1997 to 1998. During the war of liberation, he served as the Aide-de-Camp to the Chairman of the High Command (CHC) and later as his Military Assistant (1990-1994). He holds a Bachelor of Arts Degree in Economics and Political Science.



Hon. James Musoni is the Minister of Local Government of the Republic of Rwanda. He served previously as the Minister of Finance and Economic Planning (2006-2009); Minister of Commerce, Industry, Investment Promotion, Tourism and Cooperatives (2005-2006); Commissioner General of Rwanda Revenue Authority (2001-2005) and Deputy Commissioner General of Rwanda Revenue Authority (2000-2001).

Hon. James Musoni has an MBA-Finance from Newport International University, California, USA and a Bachelors of Commerce degree in Finance from Makerere University, Kampala, Uganda. He also obtained various certificates including a certificate in Public Finance Management Executive Course from John Kennedy Harvard University.



Honorable Jacqueline Muhongayire is the Minister for the Ministry of East African Community (MINEAC) of the Republic of Rwanda. She served previously as a member of the East African Legislative Assembly (EALA) for five years, and served as a member of the following committees: House Business Committee (2008-2012); Regional Affairs and Conflict Resolutions Committee (2012-2013); and the chairperson of the Public

Accounts Committee of the East African Legislative Assembly from 2012-2013 and Vice chairperson of the EALA Rwanda chapter (2012-2013).

She served in Rwanda's Parliament for 12 years (1995-2007). In 1995, Hon. Muhongayire was 1 of 12 women in the 70-members Transitional National Assembly. Her work during that critical post-genocide period included serving for three years as Deputy Speaker of the Parliament and lobbying for a landmark 1996 law categorizing rape as a crime of genocide. She is one of the founders of the Forum des Femmes Rwandaises Parlementaires (FFRP); the Parliament's first cross-party caucus; and several other human rights and women's rights organizations. Before joining Rwanda's Parliament, she served as an Auditor in 'Union des Banques Populaires du Rwanda' and as a Controller of Payment Decisions regarding Retirement and other Social Benefits, in the National Security Fund, the current Rwanda Social Security Board (RSSB). She holds a First Degree in Accounting (Accounting expertise) from Brussels, Belgium and an MBA with major in Project Management.



Mr. Protais Musoni is currently the head of cadre development in the RPF secretariat. His previous assignments include Minister of state for good governance, Minister of Local Government, Prefet Kibungo and Kigali and Commissioner for mobilization in RPF. Protais Musoni was instrumental in the democratisation and decentralisation processes in Rwanda's post genocide government reforms. He is also a member of different national and international organisations on governance. He holds a

Bsc (Hons) degree in mechanical engineering from Makerere University, Kampala, Uganda and has attended a variety of short courses and workshops throughout his civil service career.



General Patrick Nyamvumba is the current Chief of Defence Staff, RDF. His previous assignments include: Commander of Infantry Battalion, Mechanized Infantry Regiment and Infantry Brigade in 1995, 1996 and 1997; Chief of Operations, Plans and Training at the Defence Headquarters from 1998 to 1999; Commandant of the Force Preparation Centre from 2004 to 2006; Chief of Logistics

before being appointed as Force Commander UNAMID where he served from 2009 to 2013.

Other relevant responsibilities in his military career include the Chairperson of Rwanda Defence Establishment Committee, Chairperson of the Standing Committee on Defence Budget, Project Coordinator for the establishment of the Rwanda Defence Academy and the focal point for AU/UN operations, including MoU negotiations on behalf of the Government of Rwanda. General Nyamvumba is a graduate of Nigerian Defence Academy and Zambia Defence Services Command and Staff College. He also completed National Security Studies at South African Defense College in 2003. He has participated in a number of international seminars, conferences and workshops on Security Sector Reform, International Humanitarian Law and Peace Keeping Operations.



Lieutenant General Karenzi Karake is currently Secretary General of Rwanda's National Intelligence and Security Service (NISS). His previous assignments include: 3rd and 4th Division Commander; Commandant of Rwanda Military Academy, Nyakinama; 408 Brigade Commander; J3 (Chief of training, plans and operations) and as the J2 (Chief of Military Intelligence); Deputy Force Commander of United Nations African Union Mission in Darfur (UNAMID). He participated in the taskforces that kick started the Rwanda Peace Academy and the RDF Command and Staff College. He has been decorated by the Rwanda Defence forces, the African Union and the United Nations.

Lieutenant General Karake is a graduate of the Senior Command and Staff College in South Africa and the National Defence College in Kenya. He attended various workshops and training conferences with Defence and security forces in the USA and former USSR. He holds a Bachelor of Commerce (Honours) degree from Makerere University, Kampala, Uganda; Masters of Business Administration (Merit) from University of London (UK) and a Masters of International Studies from the University of Nairobi, Kenya.



Dr. Golooba-Mutebi is a Political Scientist and a Senior Honorary Research Fellow at the School of Environment and Development at the University of Manchester. He was previously a Senior Researcher with the Africa Power and Politics Programme at the Overseas Development Institute in the UK, and a Visiting Research Fellow and Lecturer at the School of Public Health, University of the Witwatersrand Johannesburg. He was educated at Makerere University and the London School of Economics and Political Science.

From 2005 to 2011, he was a Senior Research Fellow at the Institute of Social Research, Makerere University. From 2001 to 2004, he was a Research Officer and Postdoctoral Fellow at the MRC/University Public Health and Health Transitions Unit (Agincourt), School of Public Health, University of the Witwatersrand Johannesburg. From 2006 to 2010 he was a Research Associate of the Crisis States Research Centre at London School of Economics and Political Science, and the Chronic Poverty Research Centre at the University of Manchester. He has conducted research in Uganda, Rwanda, South Sudan and South Africa, and published articles, reports, and newspaper columns on politics and development. He writes a regular column for The East African and is a commentator on the Great Lakes region for various local and international print and electronic media.



Andrew M. Mwenda is currently the Managing Director of Independent Publications Limited, the publishers of *The Independent*. He is an activist, a journalist, a columnist, a part time poet, a businessman and a social entrepreneur. Nominated by *Foreign Policy* among the Top 100 Global Thinkers in 2010; nominated by the World Economic Forum as a Young Global Leader in 2008 and by the Africa Study Institute as an Archbishop Tutu fellow, a program for “Africa’s future leaders” (2009); won the International Press Freedom Award (2008) by the Committee to Protect Journalists “in tribute to his commitment to a free press in Uganda

and the whole world” and the Outstanding Alumni Award from the British Council (2006).

Mwenda holds a Master of Science degree in Development Studies from the University of London’s School of Oriental and African Studies and a Bachelors degree in journalism from Makerere University in Uganda. He was a visiting fellow at Yale University (2010), a fellow at the University of Oxford’s Said School of Business (2009), a John Knight Fellow at Stanford University (2006-07), a visiting lecturer at the University of Florida at Gainesville (2005) and a visiting fellow at the University of Leiden’s Africa Study Centre (2003). Mwenda is one of the most recognized African voices in the global debate on the failures of foreign aid to Africa and the need for investment and trade as drivers of growth.

Mwenda is a TED speaker and a regular speaker at conferences across the world. Mwenda worked as Political Editor of *Daily Monitor* and General Manager of its affiliate FM radio, KFM before establishing *The Independent* in 2007. He has worked as a consultant for the World Bank, the World Resources Institute and Transparency International. He has also written for international news media like *Des Spiegel* and the *International Herald Tribune*, *New York Times* and *Foreign Policy*; produced documentaries for BBC World television and radio. Mwenda has also authored and co-authored articles for international academic journals like *Africa Affairs*, *Journal of Modern African Studies*, *Review of African Political Economy* on top of publishing chapters in several books among others.



Mr. Gasamagera Wellars has been the Director General, Rwanda Institute of Administration and Management since 2007. He previously served as Private Consultant-CEO Envisio Consultancy Ltd (Management-IT-Governance-Leadership) Senator from 2003 to 2011 where he was also a member of the Political and Good Governance Standing Committee; member of the Parliament ICT Steering Committee and Research ad-hoc Committee. He also served as the Prefect (Governor) of Kigali.

Private Consultant Project planning, implementation and management from 1995 to 1997. Senior Technical Assistant-Public Relations- Diplomatic Representation (Libya) from 1977 to 1994. He has participated in various international conferences and seminars on Governance, legislative and leadership issues in Africa, Asia, Canada, and Europe. He participated in several research initiatives while in the Senate, as ad-hoc steering committee Head or Member; conducted several independent evaluations; currently an Associate Researcher with IRDP (non-profit think tank).



Professor Shyaka Anastase is currently the Chief Executive Officer (CEO) of Rwanda Governance Board (RGB). He is a leading expert on governance and political developments in Rwanda and the Great Lakes Region. He is also a member of the Rwanda Academy of Language and Culture. He is a former Director of the Center for Conflict Management (CCM) at the University of Rwanda (UR) where he has led many studies and publications pertaining to peace and conflict analysis; democracy, governance and international relations in Rwanda and Africa's Great Lakes Region.

He has been involved in a number of peace and political processes at the national and regional levels, including the Joint Governance Assessment (JGA), an initiative jointly owned by the Government of Rwanda and her Development Partners, the joint UN-AU process that led to the signing of the Pact of Stability, Security and Development in the context of the International Conference on the Great Lakes

Region (ICGLR) and the East African Community (EAC). He is also the founder of “The Journal of African Peace and Conflict Studies” of the UR Center for Conflict Management (CCM), ISSN 1996\_3157. In addition, he was the Lead Investigator for the study on Political Pluralism and Power Sharing in Rwanda (2010) commissioned by the Rwanda Senate. Prof Shyaka has also given numerous public lectures and conferences in many parts of the world on issues of peace and security, conflict analysis and prevention, governance and democracy as well as home grown processes. Shyaka holds a PhD in Political Science from the University of Gdańsk.



Professor Charles Gasarasi is currently a Research Professor at the Center for Conflict Management, University of Rwanda. He holds a PhD in Political Science from Tulane University, USA, majoring in International Relations. His teaching and research affiliations, in various capacities, include: the University of Dar es Salaam, the University of Illinois, USA; Tulane University, USA; Oxford University, UK; University of Zimbabwe, York University, Canada; and the University of Rwanda. He has lectured in various academic courses including: Regional Integration, International Relations, Comparative Politics, Political Theory, Comparative Political Thought, Imperialism and Liberation, Social Science

Research Methods, Prevention of Genocide, Politics of Bureaucracy in Africa, and Political Institutions and State-Society Relations.

At RDF Command and Staff College, he co-taught the Policy and Strategy Module. He has published several works on a wide range of research areas, including: the refugee question; regional integration; elections; governance; democratization and conflict. Prof. Gasarasi has lived first-hand experience in many of Africa’s trouble spots either in a research or elections observer capacity. These include: Mengistu’s Ethiopia in the 1980s; Pre-independence Namibia in 1989; Angola (1992- 1993);

Mozambique in 1993; Burundi in 1993; Pre-power sharing Zanzibar in the 1990s; and Apartheid South Africa in 1994 and before. His major administrative responsibilities have included: Chief Editor, “The African Review”-A Journal of African Politics, Development and International Affairs, University of Dar es Salaam (1994-1997); Director of the Center for Conflict Management, University of Rwanda, (2003-2005).



Mr. Omar KHALFAN, is a researcher and lecturer of Political science, Department of Political Science, College of Arts, and Social Sciences, University of Rwanda, and Delegate Instructor of Int'l Relations at RDF Command and Staff College (2013). Khalfan is an expert of African Union in the African Centre for the Study and Research on Terrorism headquartered in Algiers, Algeria. He is political scientist and analyst (at National, Regional and International levels). He is known for analysing the Arab popular uprisings and Arab World Politics, National, Regional and international political issues.

Omar holds a MA in Political Science from the Institute of Research and Arab Studies, Department of Research and Political Studies, 1998, Cairo- Egypt. Currently he is a PhD Candidate at Nkumba University, Entebbe, Uganda. He has attended and presented papers in several recent Regional and International Symposiums including the International Conference on the Great Lakes Region, “Peace and Security Dynamics in the Great Lakes Region” Kigali, 2014; China-Africa Forum, Beijing, China; China Foreign Affairs University, Beijing, China in 2013; “Radicalization and Violent Extremism”: Its causes and origins and the possible solutions, organized by African Union, ACSRT both in Addis Ababa and in Algiers in 2013; International Symposium on Society and Resource Management, organized by Colorado State University, Estes Park, Colorado, USA in 2013; High Level Policy Dialogue on Peace and Security in Africa, organized by RGB, Kigali in 2012. His most recent publications include: (1) L’Afrique bénéficierait –elle du Bloc BRICS? (Africa would benefit from the Block “BRICS”?) China Foreign Affairs University, Shahe, Beijing-China 2013. (2) Rwanda’s Democratic Process: Political Parties, Decentralization, and Elections, OSSREA: Organization for Social Science Research in Eastern and Southern Africa, Rwanda Chapter, 2013.



Dr. Théogène Bangwanubusa is currently a lecturer at the University of Rwanda where he teaches theories in different areas of sociology and peace-related courses as well as research methodology in the social science. Dr Théogène Bangwanubusa holds a Ph.D. in Peace and Development Research from Gothenburg University (Sweden), an MA in Sociology from Stellenbosch University (South Africa), a Licence and Baccalauréat in Social Sciences from the University of Rwanda, and a Diploma from the Teacher Training School of Nyamasheke (Rwanda). He also attended various professional trainings with award of certificates in various areas such as HIV/AIDS and curriculum development

in tertiary education, research methodology in the social science, and genocide studies, among others.

Dr. Théogène Bangwanubusa is also a passionate researcher. He has offered research consultancy of high quality in areas of Rural Development, Human Rights, democratization and decentralization, HIV and Development, security and development, Conflict resolution and peace processes, and Program Design, Implementation, Monitoring and Evaluation. Dr. Théogène Bangwanubusa has published several books in some of the above domains.



Mr. Arthur Asiimwe is currently the Director General of Rwanda Broadcasting Agency (RBA), a public broadcasting institution with one national TV station and Eight radio stations including community radios. Prior to joining RBA, Asiimwe was the Director General of Rwanda Health Communication Centre (RHCC) and Managing Editor of Rwanda's only English Daily, The New Times. During his 14 year journalism career, he worked with major international news agencies including Reuters News Agency, the Associated Press (AP), UN-IRIN News network and The East African Newspaper, covering the Great lakes Region. Asiimwe pursued a Masters

Degree in Journalism from Carleton University, Canada and is currently finalizing a Masters Degree in Public Health from the National University of Rwanda. Asiimwe is also a former chairman of Media High Council of Rwanda, the state regulatory body of the Media.



Dr. Usta Kayitesi is currently the principal of the College of Arts and Social Sciences (CASS) University of Rwanda(UR). Her previous assignments include: Member of University of Rwanda Law faculty; Head of Department of Public Law; Deputy Dean for Post Graduate Programs and Research; Coordinator of the LLM – Business Law Program of the University of Rwanda. She is also a visiting lecturer at the Institute of Legal Practice and Development (ILPD) at Nyanza where she teaches Judges, Attorneys and Prosecutors. She is also a visiting lecturer at the RDF Senior Command and Staff College in Musanze. Ms Kayitesi has spoken at

different conferences and was guest speaker at the University of Leiden, Netherlands (2009) and at the Minerva Centre for Human Rights, Hebrew University of Jerusalem (2010 and 2011).

Dr. Kayitesi holds a Master of Laws degree (LLM) from the University of Ottawa, Canada (awarded the Jacque Cadreau Memorial Prize for the best Human Rights Paper of the year 2000 by the University of Ottawa Human Rights and Research Center). Kayitesi is a graduate of the University of Rwanda with a Bachelors Degree in Law (with a distinction). Dr Usta Kayitesi holds a PhD; she researched on “Genocidal Gender and Sexual Violence: The Legacy of the ICTR, Rwanda’s Ordinary and Gacaca Courts” at the Netherlands Institute of Human Rights. She has published in the areas of criminal justice and on gender. She has facilitated, and executed various consultancies. She has served as a special consultant to the Beijing Secretariat, some civil society organisations and UN Organizations like UNICEF, UNIFEM and others mainly on gender, family or child issues.

She is practicing Advocate with the Kigali Bar Association and a member of the East African law society. She sits on various Board of directors and Advisory boards which include: International Advisory Board of the Transitional Justice Program of the Minerva Centre for Human Rights of the Hebrew University of Jerusalem; Member of International Advisory Council of The Mukomeze Foundation that supports especially girls and women survivors of genocide based rape in order to empower them; She is also Vice-Chair of the Board of Directors Rwanda Biomedical Center (RBC) Board Member, Rwanda Governance Board (RGB) and a member of the Board of Directors for Trust Industries, a private business in Rwanda.



Mr. Oscar Kimanuka is currently the Policy and Communications Officer in the British High Commission, Kigali. Previous assignments include: Senior Consultant, BNK Associates Consulting Limited, a consultancy firm dealing in research on conflict management and conflict resolution, communications and public relations; Deputy Coordinator, Research and Development, Mount Kenya University, Kigali (2011-2012); Director-General, Rwanda Bureau of Information and Broadcasting (ORINFOR) (2007-2009); Director in charge of research and speech-writing, office of the President of Rwanda (2001-2005). Member

of the Editorial team that edited the National Defence Journal, Sixth Edition 2006 with two articles entitled "A critique of Hans J. Morgenthau's Politics among nations: The struggle for power and peace" and "Challenges of Africa's poverty trap". Written over 150 articles on development, conflict and communications, Columnist, The East African Newspaper, Nation Media Group, Nairobi, Kenya (2005-2009); Sales and Marketing Assistant, Marks and Spencer, Department Store, Manchester, United Kingdom (1999-2000); Deputy Chief of Protocol, in charge of Immunities and Privileges (under the 1961 Vienna Convention), Ministry of Foreign Affairs and Cooperation, Kigali, Rwanda (1997-1999); Managing Director and founding editor, The New Times, Kigali, Rwanda (1995-1997); Marketing Manager, Africa Air Rescue, Kampala, Uganda (1994); Senior Administrative Officer in charge of Planning and Administration, Ministry of Foreign Affairs and International Cooperation, Kampala, Uganda (1991-1993); Personal Assistant to the Minister of Health, Uganda (1989-1991);

He holds a Master of Arts (Econ.) Development Administration and Management, University of Manchester, United Kingdom. This was under the Chevening Scholarship. Master of Arts (International Studies), National Defence College/University of Nairobi, Kenya; Bachelor of Arts (Hons); Makerere University, Kampala, Diploma in Education, Makerere University, Kampala, Certificate in Diplomacy and International Studies, Beijing Academy of Diplomacy and International Studies; Advanced Diploma in Diplomacy and International Relations, Islamabad, Pakistan. Certificate in Communications and Public Relations, Charlotte Tighe Communications, Washington DC. He attended the National Defence College, Karen, Nairobi, Kenya; Pursued a Diploma in Strategic Studies with a concurrent MA (International Studies) at the University of Nairobi, Kenya;



Dr. Christopher Kayumba is a researcher, educator and communication consultant. He specializes in the nexus between media/communication, security/peace/conflict, democracy and development issues. A Senior Lecturer at the University of Rwanda, School of Journalism and communication (SJC). Dr. Kayumba has been lecturing at the same institution since 2003. He teaches media and society, media management, investigative and interpretive journalism, media and conflict escalation/management, peace reporting; international relations as well as research methods. He also lectures History of Development and Development Theories at Rwanda National Police Academy and at the Center for Conflict Management (CCM).

Dr. Kayumba is also a Lead Consultant at MGC Consult International Ltd, a consulting company that specializes in conducting institutional based research, evaluation and assessment of projects and programs; influencing through the media, developing and implementing communication strategies, editing and training journalists.

Since 2002, Dr. Kayumba has consulted with different national and international organizations in the above areas. Among other assignments, he just completed developing a media self-regulation blue print for the Rwanda Media Commission (funded by Rwanda Governance Board, UNDP and Institut Panos Paris) and is currently acting as a mentor to the same Commission (funded by Institut Panos Paris). He also develops communication materials for Rwanda demobilization commission and Rwanda Governance Board (RGB). In 2005, he jointly researched on the Role of International Assistance in Building Local Institutions in Rwanda as part of a comparative study involving eight post-conflict countries including Ethiopia, Uganda and Rwanda. He also mapped 'Bystanders to Rwanda's Genocide' on behalf of Living History Forum in Sweden in 2007. Dr Kayumba also reviewed and designed unity and reconciliation program activities of the Unity and Reconciliation Commission in Rwanda and helped mainstream them in the Economic Development and Poverty Reduction Strategy (EDPRS) sectors. Dr. Kayumba recently published a book entitled: 'Understanding High Presence of Women in Rwanda's Parliament: paths to the world's first female parliamentary majority in post-genocide Rwanda' (2010).



Dr. Aggee Shyaka Mugabe has been a university lecturer since 2001 (2001-2007: ULK; and UR since 2007). He teaches Introduction to Political Sciences, Peace Building and Transitional Justice, Reconciliation theories and Practices, Good Governance and Democracy and Media and Society among other subjects. Since 2011, he was elevated Senior Lecturer at the University of Rwanda. He is currently Coordinator of Four Masters Programs of the Center for Conflict Management, University of Rwanda, including the MA in Security Studies that UR runs in partnership with RDFCSC in Nyakinama, Musanze.

Dr. Shyaka studied Communication at the University of Rwanda where he graduated in 2001. After a brief employment in the former Office d'Information du Rwanda (ORINFOR) as journalist (1999-2001), he went to South Africa, Durban, where he completed a Masters Programme in Conflict Resolution and Peace Studies (2003-2004) at the University of KwaZulu Natal, formerly University of Natal. He went on to do his PhD from Universite Catholique de Louvain, Belgium (2005-2009). His thesis examined the link between reparation and reconciliation and focuses on the scope and limits of transitional justice mechanisms in post-violence societies. His research interest areas include transitional justice, good governance, corruption and gender equality, topics on which he published and made several presentations in both national and international conferences.



Brigadier General Joseph Nzabamwita is currently the Ag Director General Policy and Strategy at the Ministry of Defence. He is also the Ministry of Defence and Rwanda Defence Force Spokesperson. The two functions enable him to serve at both Defence Strategic and Operational level at Defence Hqs, while liaising with the media, diplomatic community, public and other government institutions.

Brig Gen Joseph Nzabamwita has held various appointments before including serving as a Battalion Commander; Deputy Secretary General, NISS and Director General External security; Defence Attaché at Rwanda Embassy in Washington D.C; Director of Personnel in J1; Auditeur Militaire and Director, Criminal Investigations, J2. He has attended several military courses, including G3 Staff Course at Rwanda Military Academy, Nyakinama in 2001; Company Commanders Course at RMA, Gako in 2001; Judge Advocate's General Officer Course at Charlot-

tesville, Virginia in 1998 and Senior Command and Staff Course at Karen, Nairobi. Brig Gen J Nzabamwita is a graduate of Makerere University Law School where he obtained an LLB (Upper Second with Honors) and a Masters Degree in International and Comparative Law (LLM) from George Washington University, Washington D.C.



Brigadier General Emmanuel Bayingana is currently the Vice Chairperson of the National Itorero Commission. His previous assignments include: Director of the Police Criminal Investigation Department, Chief Instructor, Rwanda Military Academy, Nyakinama and Director for Plans at RDF HQs. He served in a UN peacekeeping mission in Darfur (UNAMID) as Chief of Staff of the Ceasefire Commission.

He is a graduate of the Senior Command and Staff Course at the Ghana Armed Forces Command and Staff College, Accra Ghana, and Strategy training at the United States Air War College at Maxwell Air Force Base, Alabama, USA. Brig Gen Bayingana holds a Bachelors degree in Political Science and History(Upper Class) from Makerere University, Kampala; a Masters degree in Criminal Justice Management from Queen's University Belfast, UK; a Masters degree in International Affairs, Legon Centre for International Affairs, University of Ghana and a Masters degree in Strategic Studies from Air University, USA.



Colonel Ben Karenzi is currently the Director General of Rwanda Military Hospital. He is a medical doctor, holding a Bachelors degree in Medicine and Surgery from Makerere University, Uganda, a Masters Degree in Business Administration (MBA) from Maastricht School of Management and a Masters Degree in International Affairs and Diplomacy from the University of Ghana. He is also a graduate of Ghana Armed Forces Command and Staff College (psc) and has a Diploma in Strategic Studies from the Nasser Higher Military Academy (War College, Egypt). He has also served as Ambassador extraordinary and plenipotentiary of the Republic of Rwanda to South Africa, Botswana, Zimbabwe, Angola,

Lesotho and Swaziland (1994-1999); Member of Parliament (1999-2000); Permanent Secretary in both the Ministry of Finance and Economic planning and Ministry of Health (2000-2006).



Colonel Zac Nsenga is currently the Ag J5, RDF HQ. Previous appointments include: Ambassador to: Israel, UK (+ Nordic Countries and Ireland) and USA; Permanent Secretary (MINADEF); Secretary General (MININTER); Director of Plans, RDF HQs and Director of Training, RDF HQs. He holds a Bachelor of Medicine and Surgery, Makerere University, Kampala, Uganda; MA Diplomatic Studies, University of Westminster, London, UK and MA in Governance and Leadership (GIMPA, Accra, Ghana).

Colonel Zac Nsenga is a graduate of senior Command and staff course, Ghana armed forces Command and staff college (GAFCS)-'psc' and intermediate Course at Rwanda Military Academy, Nyakinama.



Colonel Jill Rutaremara is currently the Director of Rwanda Peace Academy. His previous assignments include: Head of Civil Military Cooperation (J5) at the RDF HQs, Director of Political Education, Director of Formal Education, as well as the Military and Defence Spokesman at the Defence Headquarters; Political Commissar for the Rwanda Military Academy (Gako and Nyakinama); Director of Defence Planning and Cooperation at the Ministry of Defence.

In addition, Rutaremara served as a Prefet of the former Umutara Prefecture; Member of Parliament for the Transitional National Assembly in which the Rwandan Patriotic Army had six seats. Rutaremara also has experience in Peace Support Operations. He served as an Administrative/Personnel Officer under the African Union Mission in the Sudan.

Col Rutaremara is a holder of a Bachelor of Science degree in zoology and botany, and a post-graduate diploma in education, both from Makerere University. Rutaremara also holds a Masters of Arts degree in International Security and Civil Military Relations from the Naval Post Graduate School in Monterey, California, USA. He is also a holder of a Masters of Arts Degree in International Studies from University of Nairobi, and a certificate from the National Defence College (NDC), Kenya. He is also a graduate of the Junior Command and Staff Course at the Rwanda Military Academy, Gako, Rwanda, and Senior Command and Staff Course, Armed Forces Command and Staff College in Jaji-Kaduna, Nigeria.

# RWANDA DEFENCE FORCE



## COMMAND AND STAFF COLLEGE



*Group photo: Students of RDF SCSC 02 with senior officials during the opening ceremony of Course 02 in July 2013.*

**RWANDA DEFENCE FORCE COMMAND AND STAFF COLLEGE**

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